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Texas Education Agency	NOGA ID		(1)									
Authorizing legislation	Gene	ral Ap	propria	tions	Act, Rider 4	11, 85tl	n Texas L	egis	slatur	'e		
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Organization Westwood			DN 001	908	Vendor ID	175108	6109	ESC	27	DUNS	1246	558035
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Authorized Official Name	Wade Stanford				Title	Superin	tendent					
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Grant Writer Name Chris Grant writer is an emplo		anizatio		ignatu `Gran	t writer is no	t an em	ployee of	the	applic	l		9/201 ation.
FA # 701-18-106 SAS #	277-19 20	19-202	1 Grow	n You	r Own Gran	nt Prog	ram, Cyc	le 2			Page	1 of 10

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Shared Services Arrangements	
V Shared services arrangements (SSAs) are permitted for	r this grant. Check the box below if applying as fiscal agent.

The LEA or ESC submitting this application is the fiscal agent of a planned SSA. All participating agencies will enter into a written SSA agreement describing fiscal agent and SSA member responsibilities. All participants understand that the written SSA agreement is subject to negotiation and must be approved before a NOGA can be issued.

#### Identify/Address Needs

List up to three quantifiable needs, as identified in your needs assessment, that these program funds will address. Describe your plan for addressing each need.

Quantifiable Need	Plan for Addressing Need
Rural location, small school size, and low extra program stipend pay cause high teacher turnover rates (52.94% at Secondary level) making hiring qualified secondary teachers difficult.	Utilize pathway one and two of Grow Your Own and the Educator Preparation pathway to help current district employees and students who are already invested in the school and community receive degrees and teaching certifications.
Assist current paraprofessionals, instructional aids, and long-term substitute to gain a bachelor's degree and teaching certification to create stability among teaching staff in a small rural location.	Utilize Grow Your Own grant to specifically recruit and retain staff in the local area, including but not limited to current graduating students who desire to pursue the teaching field.

#### **SMART Goal**

Describe the summative SMART goal you have identified for this program (a goal that is Specific, Measurable, Achievable, Relevant, and Timely), either related to student outcome or consistent with the purpose of the grant.

- 1) WISD will develop a CTE Education and Training career cluster pathway CTE course opportunities, and expand student organizations; therefore, raising Education and Training course(s) enrollment by 30% by May 2021.
- 2) WISD will develop a strong internal teacher recruitment pipeline through current paraprofessionals, instructional aids, and long-term substitutes by pin-pointing five high potential employees to earn their bachelor's degree and teaching certification and return to WISD as full time teachers by May 2021 or before.

#### **Measurable Progress**

Identify the benchmarks that you will use at the end of the first three grant quarters to measure progress toward meeting the process and implementation goals defined for the grant.

#### First-Quarter Benchmark

#### October 2019

Pathway 1 - Employment of CTE Education and Training course teacher, create Education and Training pathway/courses and recruit students to enroll in courses. Participation in CTE courses and organizations will be expected to increase by 15%.

Pathway 2 - Instructional aides, paraprofessionals, and long-term substitute will have taken, or currently be enrolled in a 15 or more hours from a BS in education degree plan. Each participant will be expected to maintain a minimum GPA of 2.5 in their undergraduate coursework. Employees with a degree but obtaining a teaching certification will have enrolled in a EPP, obtained a SOE (certificate of employment) from EPP, completed required EPP online coursework, and applied for interim certificate through ESBEC.

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#### **Measurable Progress (Cont.)**

#### Second-Quarter Benchmark

July 2020

Pathway 1 - Student marketing for the 2020-2021 school year occur, CTE Education and Training course(s) student completion rate will be analyzed from 19-20 as well as re-enrollment for year 20-21 into advanced pathway course offerings. Course enrollment for 20-21 will be expected to increase an additional 15%.

Pathway 2 - Instructional aides, paraprofessionals, and long-term substitute will have taken a minimum of 15 or more hours and currently be enrolled in 15 or more hours from a BS in education degree plan. Each participant will be expected to maintain a minimum GPA of 2.5 in their undergraduate coursework. Summer classes will be recommended (a minimum of 6 hours). Employees with a degree but obtaining a teaching certification will have taken and passed their TExES content exam and TExES PPR exam as well as complete their one year of clinical teaching my May 2020.

#### Third-Quarter Benchmark

April 2021

Pathway 1 - Student marketing for the 2021-2022 school year occur, CTE Education and Training course(s) student completion rate will be analyzed from 20-21 as well as re-enrollment for year 21-22 into advanced pathway course offerings available to continue students in the program. Course enrollment for 21-22 will be expected to increase an additional 15%.

Pathway 2 - Instructional aides, paraprofessionals, and long-term substitute will have taken a minimum of 15 in Fall or more hours in fall semester 2020 and currently be enrolled in spring 2021 courses of 15 or more hours toward a BS in education degree plan. Each participant will be expected to maintain a minimum GPA of 2.5 in their undergraduate coursework. Clinical teaching will be accommodated for as needed per university program in spring 2021 and fall 2021.

#### Project Evaluation and Modification

Describe how you will use project evaluation data to determine when and how to modify your program. If your benchmarks or summative SMART goals do not show progress, describe how you will use evaluation data to modify your program for sustainability.

- 1. Data from benchmarks will be analyzed and actions will be taken to immediately facilitate the success of the participants from both pathways. If the participants are struggling to keep up with expectations of the course load, our university partnership enables to to make arrangements with the instructors for additional tutoring and student workshops.
- 2. Mentoring cohort to gain program feedback with campus and district administration (as well as the grant supervisor) to support and implement adjustments needed.
- 3. Routine classroom visits by campus administration logged into T-Tess electronic management system to ensure high impact instruction and curriculum is delivered consistently.
- 4. Campus specific staff survey to evaluate the success of implementation and involvement of the Education and Training organizations (TAFE and FCCLA).
- 5. Class survey given to students to gage interest level in the Education and Training course. Identify areas of weakness and improvement for continual evaluation throughout the school year.
- 6. Hold an end of the year reflective meeting/transitional meeting to review Education and Training course(s) success, teacher progress in IHE, over all student success, next steps, and plan for 2020-2021 school year.

Continual cycle used evaluate progress: Implement ---> Reflect ---> Refine ---> Evaluate

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Statutory/Pro	ogram Ass	urances	
			program. In order to meet the requirements of the grant, the grantee must kes for the appropriate Pathway to indicate your compliance.
ALL PATHWAY	S - The appli	icant assures the fo	llowing:
and activities	previously conditional diverted for vices and activities	onducted with state other purposes mer vities to be funded f	el of service), and not supplant (replace) state mandates, State Board of Education rules, or local funds. The applicant provides assurance that state or local funds may not be ely because of the availability of these funds. The applicant provides assurance that from this grant will be supplementary to existing services and activities and will not be state law, State Board of Education rules, or local policy.
of from general	release to the	e public.	tion that would be protected by the Family Educational Rights and Privacy Act (FERPA)
Cycle 2 Progr	am Guideline	es.	TEA Program Requirements as noted in the 2019-2021 Grow Your Own Grant Program,
★ The LEA will a	ittend and/or	r present at any sym	posiums, meetings or webinars at the request of TEA.
Participants a role as a cond	nd candidate lition of recei	es will commit with a iving the stipend.	an MOU to remain in the LEA for an agreed upon length of time in a full-time teaching
🔀 shall provide	to TEA quarte		oted in the 2019-2021 Grow Your Own Grant Program, Cycle 2 Program Guidelines, and ress towards SMART goals and performance measures as well as any requested tests of the program.
	led participa:	nts and candidates v	will be identified and submitted to TEA by April 15, 2019.
A budget amo	endment will tification pro	be filed within 30 dagram.	ays of notification that a participant or candidate is unable to continue with their
PATHWAY 1- Th	e applicant	assures the followi	ing:
_	-		lescribed in the 2019-2021 Grow Your Own Grant Program, Cycle 2 Program Guidelines.
All high school	ls will establi		st be the teacher of record for at least one dual credit course section in 2019-2020 and vithin the Education and Training Course sequence. napter of a CTSO that supports the Education and Training career Cluster and participate
-			ribed in the 2019-2021 Grow Your Own Grant Program, Cycle 2 Program Guidelines.
All high schoo	ls will submit	t a plan for marketin	g and student recruitment to TEA each year.
PATHWAY 2- Th	e applicant	assures the followi	ing:
▼ The LEA will all	low reasonab	ble paid release time	e and schedule flexibility to candidiates.
	rning bachel	or's and certification	will do so within 2 years and will serve as teacher of record in LEA by 2021-2022 year
A signed letter presented to T	of commitm EA for appro	nent or MOU from a i val upon preliminar	high-quality EPP that will partner with the LEA to award teacher certifications will be y selection of awardees.
PATHWAY 3- The	applicant a	ssures the followin	og:
The clinical tea	iching assign	ment is a minimum	of 28 weeks long or the intensive pre-service training is a minimum of 5 weeks long
evaluated in a	school setting	g	ertification, evidence based coursework, and an opportunity to practice and be
The EPP will pr described in th	ovide the ob e 2019-2021	servation, evaluation Grow Your Own Gra	n, feedback, professional development, and/or field-based experience opportunities ant Program, Cycle 2 Program Guidelines.
Partner LEAs a	nd EPP will sh	nare program perfor	mance measures on a quarterly basis.
EPP will provid	e aligned trai	ining to LEA-employ	yed mentor teachers with whom the candidates are placed.

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#### Statutory/Program Requirements

**PATHWAY ONE:** Describe your plan for recruitment, selection, and support of the teachers who will teach the Education and Training courses. Include the process for identifying teacher participants, with potential indicators including a demonstrated track record of measurable student achievement, evidence of involvement in student organizations, strong evaluation ratings, strong student-teacher relationships, degree to which the diversity of the teacher population mirrors that of the student population, recommendations from colleagues, etc. Also include a description of the MOU in which the participant commits to remain in the LEA for an agreed upon length of time as a condition of receiving the stipend.

### All applicants applying for Pathway 1 funding must submit the Pathway 1 Attachment with the application

Step one of the high-quality recruitment process: Candidate Nominations

Secondary teaching staff will receive an e-mail request for candidates from the administrative office. Potential candidates may self-nominate to be in the program via Google Form. Also, nominations will be solicited from campus and district administrators based on campus leadership and history of leading student organizations, measurable student achievement over a period of time, strong evaluation ratings that demonstrates high-quality instruction, along with recommendations from colleagues. Universities will also be contacted to learn about potential candidates whom may be graduating with a Master degree to assist with the teaching of in-house dual credit courses.

Step two of the high-quality recruitment process: Interviews

Once all nominations are collected, nominees will go through an interview process involving a small committee made of both campus and district level administration. Nominees will be asked a variety of questions ranging content knowledge and expertise, student college and career readiness, student organization involvement and student recruitment, classroom management, personal growth, and desire to expand career. All items will be situational so that the committee can gain a full understanding of each nominee's breadth of knowledge about particular areas.

Step three of the high-quality recruitment process: Selection

The committee will take into consideration when selecting the following areas: hard-to-staff positions, teacher diversity, student relationship building, and field-experience-classroom teachers. The committee will choose the highest quality candidate that fits the need of the district to ensure student success by building a quality Education and Training program paired with student organization involvement.

Criteria also used for consideration:

- STAAR scores (if in a tested subject) are higher than the district average;
- The applicant participates regularly in campus PLCs;
- 3. The most recent T-TESS evaluation was proficient or above in most all areas with at least one or more areas accomplished or distinguished
- 4. Classroom Discipline referrals
- 5. Relationship building with students

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#### Statutory/Program Requirements

**PATHWAY TWO:** Applicants electing to implement Pathway 2 in addition to Pathway 1 must also describe the plan for recruitment, selection, and support of paraprofessionals, instructional aides, and long-term substitute teachers who will earn a bachelor's degree and/or teacher certification. The plan must address the process for identifying candidates, with potential indicators including evaluation ratings, involvement in school activities, pursuit of certification in hard-to-staff areas, commitment to degree and certification persistence, recommendations from colleagues, and degree to which the diversity of the teacher population mirrors that of the student population, including plan for recruiting candidates representative of the student demographics within the LEA. The plan should describe supports and potential career pathways for candidates, as well as a description of the MOU in which the candidate commits to remain in the LEA for an agreed upon length of time as a condition of receiving the stipend.

# All applicants applying for Pathway 2 funding must submit the optional Pathway 2 section in the Pathway 1 Attachment with the application

Step one of the high-quality recruitment process: Candidate Nominations

Paraprofessionals, instructional aids, and long-term substitutes will receive an e-mail from the administrative office with basic grant information for candidates. Potential candidates may self-nominate to participate in the program via Google Form attached to the information e-mail. Also, nominations will be solicited from campus and district administrators based on leadership, employee evaluation rating system, involvement in school activities, along with recommendations from colleagues. A short meeting will also occur prior to the application deadline to allow potential candidates the opportunity to head the program overview, expectations, and ask questions prior to self-nominating.

Step two of the high-quality recruitment process: Interviews

Once all nominations are collected, nominees will go through an interview process involving a small committee made of both campus and district level administration. Nominees will be asked a variety of questions ranging content knowledge, student management, personal growth, and desire to expand career. All items will be situational so that the committee can gain a full understanding of each nominee's breadth of knowledge about particular areas.

Step three of the high-quality recruitment process: Selection

The committee will take into consideration when selecting the following areas: hard-to-staff positions, teacher diversity, student relationship building, time employed within the district (track record) as well as percent of time currently assisting classroom teachers. The committee will choose the highest quality candidate that fits the need of the district.

#### Criteria Considered:

- Current paraprofessional/instructional aid past evaluations
- •Current substitute teacher feedback survey results (through Frontline substitute system)
- Attendance
- Current course completion (if currently enrolled with a university)
- Undergraduate GPA (if undergraduate degree is complete)
- Certification area (Preference will be given to secondary content areas)

#### Additional Details to follow the selection process:

Candidates selected will have a meeting to discuss the grant, expectations, requirements, short-term/long-term goals, Memorandum of Understanding (MOU), along with a question and answer period. Paraprofessionals, instructional aids, and/or substitute chosen for Pathway #2 by the district will all sign a Memorandum of Understanding (MOU) committing to say within Westwood ISD as a condition of receiving the stipend. This MOU will require teachers to stay within the district three years upon completing their Bachelors' degree, and/or teaching certification. Candidates will have an allotted period to turn in their MOU to the district and apply for an IHE to begin coursework. Candidates will be required to turn in their degree outline of courses for each semester as well as proof the applicant successfully completing courses and/or Educator Preparation Program requirements each semester. Westwood ISD will continue to work closely with the School of Education faculty at a local university to assist candidates with their continued education/teaching certification.

Pathway Selection and Participation	7111161	idment#
Complete the following section(s) to indicate your choice of pathway(s) and total reque Pathway 1, Pathways 1 and 2 concurrently, or Pathway 3. Refer to the 2019-2021 Grow Program Guidelines for more information about eligibility, maximum number of partic	Your Own Grant Prog	ram, Cycle 2
PATHWAY ONE		915 6 110 1
☑ Check this box if you are applying for Pathway 1		
Number of teachers with M.Ed. who are teaching Education and Training courses for dual credit	X \$11,000 =	
Number of teachers who are teaching Education and Training courses, but not for dual credit 2	X \$5,500 =	11,000
Number of high schools with existing Education and Training courses in 2018-2019	X \$6,000 =	0
Number of high schools without existing Education and Training courses in 2018-2019	X \$9,000 =	9,000
Total Requ	uest for Pathway 1	20,000
PATHWAY TWO	NEWS TREET,	
Check this box if you are applying for Pathway 2 WITH Pathway 1		
Number of candidates pursuing a teacher certification only	X \$5,500 =	11,000
Number of candidates pursuing both a bachelor's degree and a teacher certification 4	X \$11,000 =	44,000
	Request for Pathway 2	55,000
	Request for Pathway 1	20,000
Total Combined Request (	for Pathways 1 & 2	75,000
ATHWAY THREE		
Check this box if you are applying for Pathway 3		
Number of candidates participating in a year-long clinical teaching assignment	X \$22,000 =	
Number of candidates participating in an intensive pre-training service program	X \$5,500 =	
Total Requ	lest for Pathway 3	

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Request for Grant Funds	
List all of the allowable grant-related activities for which you are requesting grant funds. Includ each activity. Group similar activities and costs together under the appropriate heading. Duri required to budget your planned expenditures on a separate attachment provi	ng negotiation, you will be
PAYROLL COSTS (6100)	BUDGET
Education and Training teacher stipend (X 2 teachers)	11,000
PROFESSIONAL AND CONTRACTED SERVICES (6200)	
SUPPLIES AND MATERIALS (6300)	
OTHER OPERATING COSTS (6400)	-
IHE Tuition / Fees / EPP Fees	55,000
TEA - Led Teacher, Principal, Counselor Summer Inisitute	3,000
Implementation of Education and Training Program and Organization (TAFE/FCCLA)	6,000
Total Direct Cos	75,000
Should match amount of Total Request from	page 8 of this application
<u>Indirect Costs</u>	

**TOTAL AMOUNT REQUESTED**Total Direct Costs plus Indirect Costs

75,000

# Grow Your Own Grant Pathways 1 and 2 Grow Your Own Program Attachment

## Pathway 1: Teacher Stipend to Support Education and Training Course Implementation

_	Program Participants: Applicant must specify the number of teachers who will participate in the program and receive the stipend.					
articul	tion 1: Implementation and Growth of the Education and Training Courses. Applicant must ate the plan for the implementation and growth of the Education and Training courses, offering the ctional Practices and Practicum in Education and Training courses.					
0	This plan should address career development, counseling, and support opportunities for students and the establishment and/or growth TAFE or FCCLA.					
	The plan must include strategies to increase enrollment in each course each year.					
	The plan must include a description of the recruitment and selection of highly qualified, field experience classroom teachers with measurable evidence of student achievement.					
>	TAFE / FCCLA:					
organ see w well a and T	ently, WHS has not held a FCCLA chapter for approximately the past five years. Interest in this sization is very high among the student body. Students are excited to learn about the organization and what it has to offer. Using the campus counselor and sponsors to recruit members via advertising as as personal relationships, this program will continue to grow in future years. Once offering Education raining classes, enrollment in these organizations will increase with more student involvement through ework.					
>	Increase Course Enrollment:					
and co	ducation and Training pathway/courses will be showcased throughout the year as they attend events omplete service work. Additionally, the program will hold a booth at the freshman showcase with nt members to discuss the benefits of the program and how it can advance students into the teaching sision.					
>	Recruitment:					
individ pathwa this wi	a 65.85% teacher turnover at the high school campus for the 2018-2019 school year, a few qualified luals were hired late summer whom expressed interest and has demonstrated the skill to begin this ay for students. Additionally, through strategic hiring for open positions in the 2019-2020 school year, ill be examined as well as to ensure a quality selection pool for choosing the correct personnel that will ct to students.					

rec	ruit students to participate in the Education and Training Course Sequence.
	The plan must include a description of the profile of students targeted for recruitment, such as performance quartile, diversity, etc.
	The plan must include marketing and recruitment strategies to increase student interest and persistence.
	The plan must also include a description of how the LEA leadership (district- and school-based) and staff will motivate students to enter and persist in the Education and Training courses.
pa Co Pr Th	> Education and Training Course/Pathway Implementation: ne implementation will occur right away while waiting on approval for the grant with auditing the current athways offered at Westwood High School (WHS) including education and training course(s)/pathway. Ourses added to the Education and Training offerings in the 2019-2020 school year will be Instructional ractices and Practicum of Education and Training.  > Marketing and recruitment of students: ne Education and Training pathway will be revamped and placed on the selection guide for incoming eshmen along with returning students in higher grade levels to add as an additional endorsement to their
fre als Ec De Pr 20 off	coloma. Additionally, the CTE Education and Training pathway will be advertised WHS's annual incoming eshmen showcase to encourage recruitment of students. Furthermore, a student identification process will so begin in late March early April consolidating a list of students whom may already have one or more ducation and Training pathway prerequisites (i.e., principles of Education and Training, Human Growth and evelopment (from prior years before program was discontinued due to enrollment)) or Instructional actices and/or Practicum in Education and Training courses. When identified students craft their 2019-2020 schedule with a grade-appropriate counselor, they will receive information in regards to the new course ferings through the Education and Training pathway that will be available in the 2019-2020 school year if sired.

Question 2: Student Marketing, Recruitment, and Persistence. Applicant must articulate how they plan to

off	ering Education and Training courses for dual credit.
	The plan must include an explanation of the partnership with a dual credit partner (community college or IHE), including the efficiency of the process through which students earn and transfer dual credits.
0	The plan must include a description of the timeline to develop the dual credit partnership by the 2019–2020 school year.
	All applicants applying for Pathway 1 funding for dual credit stipends must submit with their application a signed letter of commitment or MOU from IHE partners agreeing to establish dual credit course offerings.

Question 3 (required only if awarding stipends for dual credit Education and Training teachers): IHE and LEA Partnership. Applicant must describe the plan to develop a partnership between the IHE and LEA, if

# Pathway 2: Transition of Paraprofessionals, Instructional Aides, and Long-Term Substitutes to Full-Time Teaching Roles (required only if applying for Pathway 2 funds in addition to Pathway 1) Program Participants: Applicant must specify the number of 4 paraprofessionals, instructional aides, and/or long-term substitute teachers who will participate in the program and receive the stipend. Question 4: EPP and LEA Partnership. Applicant must describe the plan to develop a partnership between a high-quality EPP and the LEA. The plan must include an explanation of the partnership for training, support, and certification of paraprofessionals, instructional aides, and/or long-term substitute teachers. ☐ The plan must contain a description of job-embedded training, flexibility of training location and schedule, a cohort approach, and consistent supports that encourage persistence and sustainability. > Partnership, Training, Support, and Certification: WISD will create a partnership with a local IHE (The University of Texas at Tyler or Stephen F Austin State University) to offer both bachelor degrees with a teaching certification. Other programs such as Texas Teachers and Region 7 Service center will be considered for our participants who may currently hold a bachelor's degree but missing the certification. Participants in the grant will be included in professional training, district alignment, and curriculum meetings to help enhance knowledge and skills in their specific content area. Master teacher observations, as well as district teacher mentoring, will be held to enhance the participant's unity as a district team helping with retention and involvement on campus. > Training, Schedule Flexibility, and Cohort: Job-embedded training opportunities will be offered on each campus for participants to attend. Flexible schedules on campus will allow for hands-on experience in the classroom and working with students. This 2019 cohort will filter through the program together and have mentoring sessions with our New to Profession teachers monthly learning new skills, supports, and how to best shape their new craft.